

#### **Case Study**

Dubai Parks and Resorts



# DXB Entertainments simplifies and innovates thanks to a futuristic digital transformation enabled by Kloudspot

#### **Overview**

Every day in the dazzling city of Dubai, visitors to the breathtaking DXB Entertainments (previously known as Dubai Parks and Resorts) are treated to one of the most spectacular entertainment venues in the world. It's home to three word-class theme parks and one water park, as well as Riverland Dubai, the grand entrance plaza, and a Polynesian-themed family resort.

Managing an entertainment venue of this scale has many challenges. One of which was the fact that DXB Entertainments had very little data about how visitors typically used their premises – their average visit duration, the paths they traversed, and how long they spent in specific zones. This information was critical, as it could provide DXB Entertainments with useful insight into customer engagement and behavior, helping them make informed decisions around staffing requirements, engagement strategies and promotional activities.

For the team at DXB Entertainments, the way forward was clear: if they wanted to deliver the most value and entertainment to visitors, while also ensuring high sales volumes and achieving financial goals, they would need to set their sights on consumer-focused management. To find the right solution to help them do this, they began asking questions:

"How can we refine and evolve marketing and promotional activities to cater to individual tastes, thereby improving customer experience and return business?"

"How can we optimize the service delivery and support to our visitors?"

These questions meant that the emphasis was now less inward looking: 'how many tickets have we sold? And more outward looking: 'what information and services do visitors need to make the most of their time at the park? And for this, DXB Entertainments needed to understand visitor intent and behavior in the park – and find the right partner to help them achieve it.

### Choosing the right partner

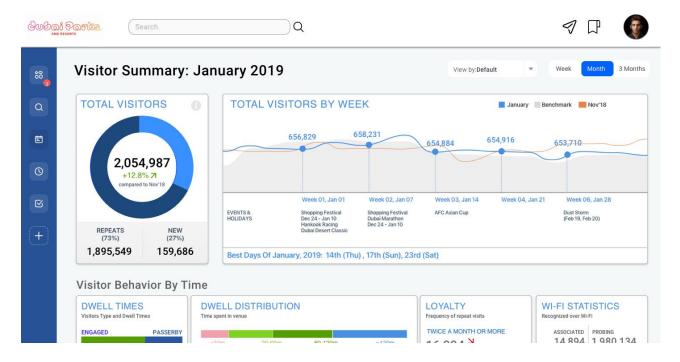
After examining a few solutions on the market, it was clear to DXB Entertainments that Kloudspot's Situational Awareness and Intelligence Platform had the structure, capabilities and reporting functions they needed. It was also simple enough for all team members to use on a daily basis.

The Kloudspot solution gave DXB Entertainments the ease, flexibility, and technological infrastructure they needed to tie all of their activities together and make visitors the center of their universe. The Kloudspot Platform could enhance their business intelligence with geospatial location, queue tracking, context and proximity to make relevant marketing offers and to improve experiences. This would, in turn, enable DXB to make data-driven decisions and proactively meet customer needs.

## Data visualization of visitor traffic provides deep business insights

Through Kloudspot's leading location analytic system, every possible aspect of pedestrian traffic movements within the park could be extracted. Not just the people counts, but also the measurements of:

- Traffic counts for various traffic modes (pedestrians, cars, etc.)
- Detailed time distribution of the traffic during the day
- Peak hour and peak counts of traffic in different parks and areas
- Exact footfall patterns and trajectories
- Time spent in the area
- Heat maps of more/less frequented spots across the park

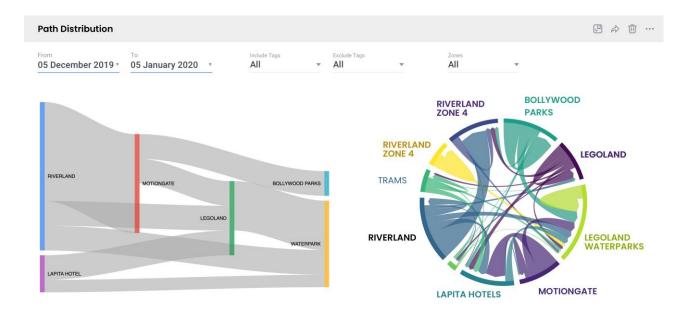


Kloudspot's location analytics provided a clear vision of visitor traffic at the park. Interactive maps and spatial analytics of the visitor traffic enabled management to see patterns in a whole new context, something that tables and charts alone simply could not do. This immediately helped DXB Entertainments discover new understandings of customer behavior and more effectively communicate and collaborate, using maps as a common language.

#### **On-the-ground results**

#### Understanding capture rate and the appeal of attractions

Measuring visitor footfall, movement and dwell times gave DXB Entertainments an estimate of the capture rate, engagement and appeal of various attractions in the parks, and an evaluation of key performance indicators of each location, namely 'potential' versus 'sales'. In addition, the data helped identify high visibility areas where visitors could be targeted using smart digital displays and signage that could dynamically redirect movement of guests towards less-visited locations in real time.



#### **Optimization of staff allocation**

Managing visitors flow at various zones is critical for a good customer experience and the overall profitability of the organization. Oftentimes, the fast-paced and ambiguous environment of the park led to a misalignment of resources. Most commonly, staffing was handled manually by managers, a time consuming and sub-optimal process. There was a big need for spatial visibility that would help with resource management and staff allocation.

Kloudspot used the latest in machine learning and big data technologies to apply better staffing strategies by taking advantage of real-time and historical data. In doing so, managers at DXB Entertainments were able to align staff availability with location needs, and perform better and faster staff allocation.

We now had one central place to see our visitors' footfall patterns, dwell time, engagement and promotional efficacy.

#### Real-time knowledge of visitor traffic composition

Every visitor who entered Riverland instantly became a contact in the Kloudspot Platform and could be tied to marketing and promotional efforts in real-time. Although there was experiential knowledge of visitor profiles earlier, Kloudspot provided data-driven clarity into visitor behavior, enabling DXB Entertainments to adapt and engage people where they were. For example, a younger demographic of fans and visitors could be mobilized for the social media posts showcasing their time at the park.

#### **Multi-site comparisons**

Kloudspot aggregated visitor movements and dwell-time data for the various parks and locations. This enabled DXB Entertainments to generate comparisons between various parks to analyze user behavior across different locations at different periods of the week or month. They could then use this information to improvise engagement strategies.

### **Optimization of visitor engagement**

DXB Entertainments realized they needed a better way to engage and start conversations that their audiences wanted to hear and engage with. In the past, they didn't connect or provide the level of customer information/behavior the team needed to inform campaign performance and the resulting decision making. As a result, they found themselves using endless hours trying to connect disjointed information.

With Kloudspot, the progression of their visitor interaction developed from spreading a wide message for all audiences, to engaging with guests and using targeted messages based on data and past interactions, both on-site and online.

#### Making the customer the center of their universe

From the moment Dubai Parks started to use Kloudspot integration, they started to see positive results.

We wanted to make Dubai Parks a destination and for visitors to experience a level of service never encountered before. We can now easily do this by providing relevant information at the right time, and tie-in to our automation, social and other marketing with this integration.

Kloudspot gave us an opportunity to engage in a way that turns traditional methods on its head

The solution presented a unique set of benefits. IT automation, integration and analytics offered tremendous opportunities to deliver better value to visitors and to the business.

Executives got visibility into what is going on and what was being prioritized, while employees had a lot of pressure taken off them, as their managers could see what they had going on. The Kloudspot Platform was particularly successful with visitors, because they got the support they needed: less time at queues, more visibility into what was happening in different areas of the park, and the ability to enrich their overall experience in multiple ways.

Since implementing Kloudspot's Situational Awareness and Intelligence Platform, visitors are sharing content and achieving an engagement rate above the industry standard.

## Optimizing operations and driving value for the business

Prior to using Kloudspot, the Dubai Parks team used traditional structured approaches that included meetings and check-ins for status and progress information. Today, digital screens present a real-time view of visitor information, traffic density, staff deployment, trend analytics and promotional activities.

According to Ravi Akireddy, Kloudspot Founder and Chief Product Office, operationalizing the business in this way has changed the value conversations regarding technology at DXB Entertainments. For example, the team can now articulate the specific value IT delivers at every level – visitor, business and operations.

The efforts have made an impact on business as well. DXB Entertainments found that people who were part of the promotional campaigns purchased tickets, which naturally helped drive down acquisition costs. People who come to the park now also spend more time checking out the other theme parks and exploring the other attractions the park has to offer. Not only does the solution give everyone a single version of the truth from which to make spending and forecasting decisions, it also saves the theme parks from losing visitors because they were unable to predict trends.

#### This is only the beginning

At this point, the solution is being used to identify footprints and dwell time. But, as it evolves, DXB Entertainments can continue to expand its audience, drive more ticket sales, and communicate with their visitors. An exciting future lies ahead and, as they continue to grow, they plan to lean-in further with Kloudspot and ensure their service, support and marketing teams are all leveraging the insights from the solution and applying them across the business.

"This is a very high value to DXB Entertainments, because there was a lot of ambiguity around this in the past," said Satyan Abraham. "By applying the digital Kloudspot solution, it gave us a foundation for the service teams – really, for everyone in the organization – to understand how to clearly define a service."

Kloudspot provided DXB Entertainments with the certainty that they will continue to enhance customer experiences and conversion rates through improved audience segmentation and engagement. And now, the leaders at DXB Entertainments are able work at the forefront of customer, technology and entertainment innovations, and see firsthand how digital technology is changing the way businesses operate, on multiple fronts. This digital revolution is not only affecting DXB Entertainments' customers, it has also had a dramatic impact on the way the company manages and articulates the value of technology.

#### **About Kloudspot**

Founded in 2016, the Kloudspot Situational Awareness and Intelligence platform uses data collected from Bluetooth, Wi-Fi, environmental sensors and connected cameras, married with AI, to convert physical actions and movements of people and devices into digitally treatable data.

Organizations can then leverage actionable insights to deliver compelling digital engagements to enhance a variety of experiences for their constituents across health and safety, lifestyle, and workspace and education.

For further details or to schedule a demo write to

contact@kloudspot.com

Kloudspot.com.